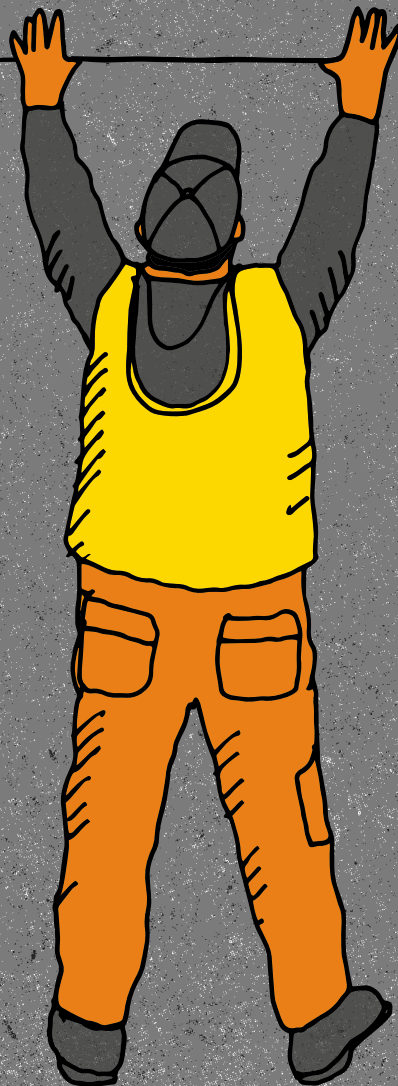


# Additional information

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## Parent company and all subsidiary undertakings as at 29 December 2018

|   | Country of registration<br>or incorporation | Registered office   |
|---|---|---|
| <b>PARENT COMPANY</b>                         |   |   |
| Howden Joinery Group Plc                      | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| <b>ALL SUBSIDIARY UNDERTAKINGS</b>            |   |   |
| <b>Intermediate Holding Companies:</b>        |   |   |
| Howden Joinery Holdings Limited               | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| Howden Joinery International Holdings Limited | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| <b>Trading:</b>                               |   |   |
| Howden Joinery Limited                        | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| Houdan Cuisines SAS                           | France                                      | 1 Rue Calmette, ZA Du Bois Rigault Nord,<br>62880 Vendin-Le-Vieil |
| Lamona Cuisines SAS                           | France                                      | 1 Rue Calmette, ZA Du Bois Rigault Nord,<br>62880 Vendin-Le-Vieil |
| Houdan Cuisines SPRL                          | Belgium                                     | Rue Des Emailleries 4, 6041 Gosselies                             |
| Howden Keukens BV                             | The Netherlands                             | Van Der Madeweg 55, 1114AM<br>Amsterdam-Duivendrecht              |
| Howden Küchen GmbH                            | Germany                                     | Gutenbergring 73-75, 22848 Norderstedt                            |
| <b>Property Management:</b>                   |   |   |
| Howden Joinery Properties Limited             | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| Howden Kitchens Properties Limited            | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| <b>Administration and Employee Services:</b>  |   |   |
| Howden Joinery Corporate Services Limited     | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| Howden Joinery People Services Limited        | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| <b>Dormant:</b>                               |   |   |
| Howden Kitchens Limited                       | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |
| Galiform Limited                              | England and Wales                           | 40 Portman Square, London, W1H 6LT                                |

The Company ultimately owns 100% of the ordinary share capital of all of the companies listed above.

## Five year record

|   | Dec 2018<br>52 weeks<br>£m | Dec 2017<br>53 weeks<br>£m | Dec 2016<br>52 weeks<br>£m | Dec 2015<br>52 weeks<br>£m | Dec 2014<br>52 weeks<br>£m |
|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>Summarised Income Statement</b>                  |                            |                            |                            |                            |                            |
| Revenue – continuing operations                     | 1,511.3                    | 1,403.8                    | 1,307.3                    | 1,220.2                    | 1,090.8                    |
| Operating Profit – continuing operations            | 240.1                      | 234.4                      | 237.2                      | 221.9                      | 189.8                      |
| Loss from discontinued operations                   | –                          | –                          | –                          | –                          | (2.1)                      |
|   | 240.1                      | 234.4                      | 237.2                      | 221.9                      | 187.7                      |
| Profit on continuing ordinary activities before tax | 238.5                      | 232.2                      | 237.0                      | 219.6                      | 188.8                      |
| Full year dividend per share (pence)                | 11.6                       | 11.1                       | 10.7                       | 9.9                        | 8.4                        |
| Basic EPS – continuing operations (pence)           | 31.3                       | 29.9                       | 29.5                       | 27.3                       | 23.2                       |
| <b>Summarised Balance Sheet</b>                     |                            |                            |                            |                            |                            |
| Total non-current assets                            | 221.4                      | 221.3                      | 201.6                      | 153.0                      | 151.1                      |
| Inventories   | 226.3                      | 208.3                      | 183.7                      | 177.1                      | 143.1                      |
| Receivables   | 186.0                      | 137.8                      | 135.9                      | 129.5                      | 133.1                      |
| Payables and provisions                             | (261.9)                    | (245.0)                    | (244.8)                    | (214.8)                    | (207.2)                    |
| Pension liability                                   | (36.0)                     | (109.3)                    | (106.0)                    | (49.2)                     | (142.6)                    |
|   | 114.4                      | (8.2)                      | (31.2)                     | 42.6                       | (73.6)                     |
| Net cash, short term investments, and borrowings    | 231.3                      | 241.1                      | 226.6                      | 226.1                      | 217.4                      |
| Total net assets                                    | 567.1                      | 454.2                      | 397.0                      | 421.7                      | 294.9                      |
| <b>Number of depots at end of year</b>              |                            |                            |                            |                            |                            |
| UK  | 694                        | 661                        | 642                        | 619                        | 589                        |
| France  | 20                         | 20                         | 20                         | 17                         | 12                         |
| Belgium   | 2                          | 2                          | 2                          | 2                          | 2                          |
| Netherlands   | 1                          | 1                          | 1                          | 1                          |                            |
| Germany   | 1                          | 1                          | 1                          |                            |                            |
| <b>Capital expenditure</b>                          | 44                         | 49                         | 64                         | 46                         | 33                         |

## Shareholder ranges as at 29 December 2018

|                           | Number of holders | Percentage of holders | Number of shares   | Percentage of shares |
|---------------------------|-------------------|-----------------------|--------------------|----------------------|
| <b>Corporate holders</b>  |                   |                       |                    |                      |
| 0 to 1,000                | 153               | 1.65                  | 63,190             | 0.01                 |
| 1,001 to 5,000            | 156               | 1.68                  | 379,874            | 0.06                 |
| 5,001 to 10,000           | 68                | 0.73                  | 510,972            | 0.08                 |
| 10,001 to 50,000          | 151               | 1.63                  | 3,966,916          | 0.64                 |
| 50,001 to 100,000         | 57                | 0.61                  | 4,042,775          | 0.66                 |
| 100,001 to 250,000        | 83                | 0.89                  | 13,190,160         | 2.14                 |
| Over 250,000              | 221               | 2.39                  | 584,536,753        | 94.99                |
|                           | 889               | 9.58                  | 606,690,640        | 98.58                |
| <b>Individual holders</b> |                   |                       |                    |                      |
| 0 to 1,000                | 6,999             | 75.40                 | 2,421,544          | 0.39                 |
| 1,001 to 5,000            | 1,176             | 12.68                 | 2,774,953          | 0.46                 |
| 5,001 to 10,000           | 141               | 1.52                  | 1,038,207          | 0.17                 |
| 10,001 to 50,000          | 71                | 0.76                  | 1,478,622          | 0.24                 |
| 50,001 to 100,000         | 3                 | 0.03                  | 211,989            | 0.03                 |
| 100,001 to 250,000        | 1                 | 0.01                  | 127,352            | 0.02                 |
| Over 250,000              | 2                 | 0.02                  | 693,000            | 0.11                 |
|                           | 8,393             | 90.42                 | 8,745,667          | 1.42                 |
| <b>Total</b>              | <b>9,282</b>      | <b>100.00</b>         | <b>615,436,307</b> | <b>100.00</b>        |

## Corporate timetable

| <b>2019</b>           |             |
|-----------------------|-------------|
| Trading update        | 2 May       |
| Half-Yearly Report    | 25 July     |
| Trading update        | 7 November  |
| End of financial year | 28 December |

## Advisors and Registered Office

### PRINCIPAL BANKER

#### Lloyds TSB

25 Gresham Street  
London  
EC2V 7HN

### JOINT FINANCIAL ADVISORS AND STOCKBROKERS

#### Numis Securities Ltd

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EC4M 7LT

### UBS LTD

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EC2M 2QS

### SOLICITORS

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65 Fleet Street  
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### AUDITOR

#### Deloitte LLP

2 New St Square  
London  
EC4A 3BZ

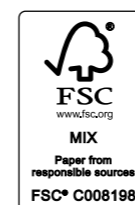
### REGISTRAR

#### Equiniti Ltd

Aspect House  
Spencer Road  
Lancing  
West Sussex  
BN99 6DA

### REGISTERED OFFICE

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London  
W1H 6LT



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